

# **Performance Management and Measurement with Data Envelopment Analysis**

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## Evaluation of electricity distribution sector in Iran using parametric and non-parametric methods

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### ABSTRACT

This paper conducts a comparative technical efficiency analysis of 14 Electricity Distribution firms using data of 2007-2008 and two Methods: Deterministic Frontier Production Function (DFPF) and Data Envelopment Analysis (DEA). The results of DEA and DPPF Analysis are compared with correlation method. The comparison indicates a relatively good correlation.

**Keywords:** Electricity Distribution Sector, Parametric Method, DEA

### INTRODUCTION

This study applies two techniques of efficiency measurement in a sample of electricity distribution firms.

The aim of this paper is to compare the relative efficiency of 14 firms working in the Electricity Distribution Sector in Iran. For this purpose DEA and DPPF models are applied to evaluate the efficiency of the firms.

Detailed statistics from Iranian Electricity consumption for the years 2007-2008 was used as the source of information for the variable of models.

### PREVIOUS STUDIES

Cullinan et al. (2008) stated that the hypothesis that the economic transition toward a market economy increases the efficiency of firms. They studied 32 public electricity distribution companies between 1992 and 2002 by applying common benchmarking methods and found that the nonparametric data envelopment analysis (DEA), the free disposal hull (F.D.H), and as a parametric approach, the stochastic frontier analysis (SFA). They found that the technical efficiency of the companies has indeed increased over time, but allocative efficiency has deteriorated.

Hattori (2001) conducted US-Japan comparison of performance of electric utilities during 1982 through 1997, but it focuses on electricity distribution and uses stochastic frontier Analysis to estimate technical efficiency of the utilities.

Jamali and Pulin (2001) reported an efficiency of 43 Electric distribution utilities to assess the performance of firms involved in the use of cross-country analysis as input selective regulation process.

The sample includes utilities from the UK, Germany, Netherlands, Portugal, Italy and Spain. They used the authors used DEA, SFA and COLS method with different models specification to a set of data from 1997-98.

Mathur-Zamanian, L.R. et al. (2001) regarded that power generation and transmission nonparametric methods have monopolized the recent literature on productive efficiency

(Pad, Soo-Luk, and J.B. Lenard (2000) conducted the efficiency of conventional fuel power plants in south Korea by comparison of parametric and non-parametric approaches.

### DATA

Under data are three inputs and one output for 14 firms in Electricity distribution sector in Iran. In the models inputs and output are as follows:

$X_1$  = number of professional employees

$X_2$  = low voltage line (km)

$X_3$  = capacity of transformer (MVA)

$Y$  = Total Electricity sales (MWh)

### MODELS

The Parametric and Non-Parametric methods have been applied to measure efficiency of electricity distribution sector by researchers.

In this study, the CCR input oriented model is used to measure relative technical efficiency with constant returns to scale (CRS).

In modeling deterministic frontier production function (DFPF) for electricity distribution sector, it was assumed that total Electricity sales ( $y$ ) is produced by three inputs:  $X_1, X_2, X_3$ .

A Cobb-Douglas functional form was first applied as follows:

$$y^* = A_0(X_1^{a_1})(X_2^{a_2})(X_3^{a_3})$$

The deterministic frontier production function has no a random error function is estimated by using the Linear Programming Model as follows (Aigner et al., 1977):

$$\text{Min } Z = a_0 + a_1 X_1 + a_2 X_2 + a_3 X_3$$

s.t:

$$a_1 + a_2 + a_3 > 0$$

$$a_1 \ln(X_1) + a_2 \ln(X_2) + a_3 \ln(X_3) - Z \geq 0$$

$$a_0, a_1, a_2, a_3 \geq 0$$

Where:  $\bar{X}_1 = \frac{1}{14} \sum_{j=1}^{14} \ln(X_{1j})$

$$\bar{X}_2 = \frac{1}{14} \sum_{j=1}^{14} \ln(X_{2j})$$

$$\bar{X}_3 = \frac{1}{14} \sum_{j=1}^{14} \ln(X_{3j})$$

$$a_0 = \ln A_0$$

The estimated model is as follows:

$$y^* = A_0(X_1^{a_1})(X_2^{a_2})(X_3^{a_3})$$

Where:  $A_0 = e^{a_0} = e^{-0.675}$

$$a_1 = 0.0$$

$$a_2 = 0.0$$

$$a_3 = 0.5397$$

The coefficients of professional employees and low voltage line are zero, therefore in the final model, only capacity of transformer included.

In parametric model, the efficiencies are computed as follows:

$$\text{Efficiency of } j \text{ firm} = y_j / y^*$$

Where:

$$y_j = \text{the actual output of } j \text{ firm}$$

$$y^* = \text{the function output of } j \text{ firm}$$

$$j = 1, 2, \dots, 14$$

### RESULTS

Results in terms of both Non-parametric (CCR) and parametric (deterministic frontier production function) efficiencies are given in Table (1).

The comparison of correlation coefficient ( $r = 0.824$ ) indicates a good correlation between two approaches. In this case a null hypothesis (no difference in efficiency scores as evidenced by two approaches) can not be rejected at the significant level of 0.05.

The efficiency measure generated by the different approaches have similar mean.

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Table (I): Efficiency results

#	EFF1	EFF2	#	EFF1	EFF2
1	0.867	0.860	19	0.647	0.420
2	0.678	0.670	20	0.896	0.850
3	0.687	0.720	21	1.0	1
4	0.630	0.570	22	0.813	0.770
5	0.830	0.870	23	0.560	0.570
6	0.722	0.840	24	0.563	0.530
7	0.604	0.550	25	0.491	0.410
8	0.815	0.750	26	0.599	0.610
9	0.609	0.630	27	0.768	0.720
10	0.568	0.570	28	0.814	0.710
11	0.781	1.0	29	0.750	0.770
12	0.679	0.630	30	0.603	0.570
13	0.872	0.950	31	0.580	0.620
14	0.904	0.990	32	0.525	0.580
15	0.884	0.750	33	0.520	0.490
16	0.624	0.540	34	0.519	0.520
17	1.0	0.740	35	1.0	0.760
18	0.797	0.760	36	0.905	0.900

#: Number of firm

EFF1: CCR efficiency (with constant returns to scale)

EFF2: Parametric efficiency (deterministic frontier production function)

Comparison: T-test results, paired samples statistics

Pair	Mean		N	Std. Deviation	Std. Error Mean
	EFF1	EFF2			
	0.7234	0.6997	36	0.15117	0.02520

Paired Samples Correlations

Pair	EFF1 & EFF2	N	Correlation	Sig.
		36	0.824	0.000

Paired Samples Test

	Paired Differences						t	df	Sig.(2-tailed)		
	Mean	Std. Deviation	St. Error Mean	95% confidence Interval of the Difference		Lower	Upper				
				Lower	Upper						
Pair EFF1-EFF2	0.02372	0.09741	0.1540	-0.00754	0.05499	1.154	35	0.132			

EFF1: CCR efficiency

EFF2: Parametric efficiency